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This document constitutes a **DRAFT DELIVERY** and is subject to HUD (U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT) approval.

This Action Plan was submitted to HUD on June 14th. HUD currently is in the evaluating process and may request modifications to this document or its appendixes. In, or before, 45 days of submitted, HUD must complete its evaluation process and approve or request modifications to the Action Plan. If HUD requires modifications, the Puerto Rico Department of Housing will have to submit the revision.

All interested applicants and readers are encouraged to monitor the website for more information about the Action Plan and related documentation.

Appendix M: Program Timelines & Projected Draw Schedule

Projected Budget Allocation, Program Activities & Deliverables

Allocation Limit:	1,507,179,000
Current Total:	1,507,179,000
Allocation Balance:	-

		Totals:	75,358,950.00	102,000,000	1,329,820,050	1,507,179,000		
Program / Activities	Deliverables	Administration Budget		Planning Budget	Program Budget	Budget Assignment	Activity Begins	Activity Ends
Whole Community Resiliency Planning		1,875,000		-	37,500,000	39,375,000	2018-Q3	2020-Q2
General Administration	General Administration of the Program	1,875,000		-	-	1,875,000	2018-Q3	2020-Q2
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-		-	375,000	375,000	2018-Q3	2018-Q3
RFQ-P for Program Planning Firm	Selection and Award of Program Planning Services	-		-	-	-	2018-Q3	2018-Q3
RFQ-P for AE Firms	Short List and Award of AE Firms	-		-	-	-	2018-Q3	2018-Q3
Program Outreach & Community Identifications	Orientation to Municipalities, Selection of Communities to Participate in the Program, Assignment of Communities to AE Firms	-		-	1,875,000	1,875,000	2018-Q4	2019-Q1
Plans Development	Draft Plans for Communities	-		-	22,500,000	22,500,000	2019-Q1	2019-Q4
Plans Evaluation, Review, and Approval	Final Plans for Communities	-		-	12,750,000	12,750,000	2019-Q2	2020-Q2
Agency Planning Initiatives		1,250,000		-	25,000,000	26,250,000	2018-Q3	2023-Q4
General Administration	General Administration of the Program	1,250,000		-	-	1,250,000	2018-Q3	2023-Q4
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-		-	250,000	250,000	2018-Q3	2018-Q3
RFQ-P for Program Planning Firm	Selection and Award of Program Planning Services (Same as Whole Community Resiliency Planning Program)	-		-	-	-	2018-Q3	2018-Q3
MOU with Partner	Executed MOU with Program Partner	-		-	-	-	2018-Q3	2018-Q3
Partner Plan Development	Draft Partner Plan	-		-	1,250,000	1,250,000	2018-Q4	2018-Q4
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-		-	625,000	625,000	2018-Q4	2018-Q4
Plan Execution & Monitoring	Deliverables as Contained in the Final Partner Plan	-		-	22,875,000	22,875,000	2019-Q1	2023-Q4
Economic Recovery Planning		500,000		-	10,000,000	10,500,000	2018-Q3	2019-Q3
General Administration	General Administration of the Program	500,000		-	-	500,000	2018-Q3	2019-Q3
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-		-	200,000	200,000	2018-Q3	2018-Q3
RFQ-P for Program Financial Consulting Firm	Selection and Award of Program Financial Consulting Firm	-		-	-	-	2018-Q3	2018-Q3
MOU with Partner	Executed MOU with Program Partner	-		-	-	-	2018-Q3	2018-Q3
Partner Plan Development	Draft Partner Plan	-		-	500,000	500,000	2018-Q4	2019-Q1
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-		-	500,000	500,000	2019-Q1	2019-Q1
Plan Execution & Monitoring	Deliverables as Contained in the Final Partner Plan	-		-	8,800,000	8,800,000	2019-Q2	2019-Q3
Community Resilience Innovation Program		37,500		-	750,000	787,500	2018-Q3	2019-Q4
General Administration	General Administration of the Program	37,500		-	-	37,500	2018-Q3	2019-Q4
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-		-	37,500	37,500	2018-Q3	2018-Q3
RFQ-P for Program Planning Firm	Selection and Award of Program Planning Services (Same as Whole Community Resiliency Planning Program)	-		-	-	-	2018-Q3	2018-Q3
MOU with Partner	Executed MOU with Program Partner	-		-	-	-	2018-Q3	2018-Q3
Partner Plan Development	Draft Partner Plan	-		-	37,500	37,500	2018-Q4	2019-Q1
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-		-	18,750	18,750	2019-Q1	2019-Q1
Plan Execution & Monitoring	Deliverables as Contained in the Final Partner Plan	-		-	656,250	656,250	2019-Q2	2019-Q4
Single Family Rehabilitation, Reconstruction & Relocation		47,646,450		62,980,000	775,570,050	886,196,500	2018-Q3	2024-Q2
General Administration	General Administration of the Program	47,646,450		-	-	47,646,450	2018-Q3	2024-Q2
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-		-	775,570	775,570	2018-Q3	2018-Q3
RFQ-P for Program Management Firm	Selection and Award of Program Management Firm	-		-	-	-	2018-Q3	2018-Q3
RFQ-P for Program General Contractors	Selection and Award of Program General Contractors for Program Execution	-		-	-	-	2018-Q3	2018-Q3
Program Outreach	Program Announcement & Community Outreach	-		3,149,000	3,877,850	7,026,850	2018-Q4	2019-Q3

Appendix M: Program Timelines & Projected Draw Schedule

Projected Budget Allocation, Program Activities & Deliverables

Allocation Limit:	1,507,179,000
Current Total:	1,507,179,000
Allocation Balance:	-

		Totals:	75,358,950.00	102,000,000	1,329,820,050	1,507,179,000		
Program / Activities	Deliverables	Administration Budget	Planning Budget	Program Budget	Budget Assignment	Activity Begins	Activity Ends	
Application Period	4,000 - 6,500 Single Family Housing Applicants	-	9,447,000	19,389,251	28,836,251	2018-Q4	2019-Q3	
Eligibility Period	Applicants' housing needs are determined and all pre-construction/pre-relocations tasks are completed	-	18,894,000	38,778,503	57,672,503	2018-Q4	2019-Q3	
Desing-Build Period	Construction Completed on New Housing, Repairs Completed on Existing Houses or Applicants successfully relocated and original properties demolished for green space for 4,000 - 6,500 applicants	-	31,490,000	709,646,596	741,136,596	2019-Q1	2024-Q1	
Closeout	Completed Applicants are closed out	-	-	3,102,280	3,102,280	2024-Q1	2024-Q2	
Mortgage Catch-Up		2,250,000	5,400,000	45,000,000	52,650,000	2018-Q3	2021-Q4	
General Administration	General Administration of the Program	2,250,000	-	-	2,250,000	2018-Q3	2021-Q4	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	-	450,000	450,000	2018-Q3	2018-Q3	
RFQ-P for Program Financial Consulting Firm	Selection and Award of Program Financial Consulting Firm	-	-	-	-	2018-Q3	2018-Q3	
MOU with Partner	Executed MOU with Program Partner	-	-	-	-	2018-Q3	2018-Q3	
Partner Plan Development	Draft Partner Plan	-	1,800,000	-	1,800,000	2018-Q4	2018-Q4	
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-	1,800,000	-	1,800,000	2019-Q1	2019-Q1	
Program Outreach	Program Announcement & Community Outreach	-	360,000	1,125,000	1,485,000	2019-Q2	2020-Q1	
Application Period	An Estimated 2,250 Mortgage Catch-up Applications	-	1,080,000	2,250,000	3,330,000	2019-Q2	2020-Q1	
Eligibility & Homeowner's Education Period	Eligibility and Specific Needs for Applications, Completed Eligibility Tasks	-	360,000	3,375,000	3,735,000	2019-Q2	2020-Q1	
Mortgage Payout Period	Disbursement of an Estimated 2,250 Monthly Rent Payments	-	-	36,000,000	36,000,000	2019-Q3	2021-Q3	
Project Closeout Period	Closeout of Applications (As They Reach the \$20,000 Maximum Award or the 18-Month Deadline)	-	-	1,800,000	1,800,000	2021-Q1	2021-Q4	
Social Interest Housing		625,000	1,000,000	12,500,000	14,125,000	2018-Q3	2021-Q2	
General Administration	General Administration of the Program	625,000	-	-	625,000	2018-Q3	2021-Q2	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	-	375,000	375,000	2018-Q3	2018-Q3	
RFQ-P for Program Management Firm	Selection and Award of Program Management Firm	-	-	-	-	2018-Q3	2018-Q3	
Program Outreach	Program Announcement & Community Outreach	-	-	625,000	625,000	2018-Q4	2019-Q2	
RFQ for Developers	13+ Social Interest Housing Applicants	-	-	-	-	2019-Q1	2019-Q1	
Pre-Construction	Applicants' housing needs are determined and all pre-construction/pre-relocations tasks are completed	-	1,000,000	-	1,000,000	2019-Q1	2019-Q2	
Development	Construction Completed on Social Interst Housing Projects.	-	-	11,000,000	11,000,000	2019-Q2	2021-Q1	
Closeout	Closeout of projects	-	-	500,000	500,000	2021-Q1	2021-Q2	
Housing Counseling		375,000	900,000	7,500,000	8,775,000	2018-Q3	2024-Q2	
General Administration	General Administration of the Program	375,000	-	-	375,000	2018-Q3	2024-Q2	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	-	150,000	150,000	2018-Q3	2018-Q3	
RFQ-P for Program Management Firm	Selection and Award of Program Management Firm	-	-	-	-	2018-Q3	2018-Q3	
Program Outreach	Program Announcement & Community Outreach	-	450,000	375,000	825,000	2018-Q4	2019-Q2	
RFQ-P for House Counseling	10 House Counseling Applicants	-	-	-	-	2018-Q4	2018-Q4	
Implementation	Implementation of Developed Counseling Service Programs	-	450,000	6,750,000	7,200,000	2019-Q1	2024-Q1	
Closeout	Applicants closed out	-	-	225,000	225,000	2024-Q1	2024-Q2	
CDBG to Low Income Housing Tax Credits		5,000,000	5,000,000	100,000,000	110,000,000	2018-Q3	2023-Q4	
General Administration	General Administration of the Program	5,000,000	-	-	5,000,000	2018-Q3	2023-Q4	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	-	500,000	500,000	2018-Q3	2018-Q3	
RFQ-P for Program Management Firm	Selection and Award of Program Management Firm	-	-	-	-	2018-Q3	2018-Q3	

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Projected Budget Allocation, Program Activities & Deliverables

Allocation Limit:	1,507,179,000
Current Total:	1,507,179,000
Allocation Balance:	-

		Totals:	75,358,950.00	102,000,000	1,329,820,050	1,507,179,000		
Program / Activities	Deliverables	Administration Budget	Planning Budget	Program Budget	Budget Assignment	Activity Begins	Activity Ends	
MOU with Partner	Executed MOU with Program Partner	-	-	-	-	2018-Q3	2018-Q3	
Partner Plan Development	Draft Partner Plan	-	2,500,000	-	2,500,000	2018-Q4	2018-Q4	
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-	2,500,000	-	2,500,000	2018-Q4	2018-Q4	
Program Outreach	Program Announcement & Community Outreach	-	-	1,000,000	1,000,000	2019-Q1	2019-Q2	
Selection of Housing Tax Credit Applicants	Low Income Housing Tax Credit Applicants	-	-	-	-	2019-Q2	2019-Q3	
Monitoring and Payback	Monitoring of Low Income Housing Tax Credits and Receipt of Loan Paybacks	-	-	98,500,000	98,500,000	2019-Q4	2023-Q4	
Home Energy Resiliency		1,800,000	4,320,000	36,000,000	42,120,000	2018-Q3	2021-Q3	
General Administration	General Administration of the Program	1,800,000	-	-	1,800,000	2018-Q3	2021-Q3	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	216,000	360,000	576,000	2018-Q3	2018-Q3	
RFQ-P for Program Management Firm	Selection and Award of Program Management Firm	-	-	-	-	2018-Q3	2018-Q3	
RFQ-P for Program Suppliers/Installers/Contractors	Selection and Award of Program Suppliers/Installers/Contractors for Program Execution	-	-	-	-	2018-Q3	2018-Q3	
Program Outreach	Program Announcement & Community Outreach	-	-	-	-	2018-Q4	2020-Q3	
Application Period	An Estimated 6,000 Home Energy Resiliency Applicants	-	2,052,000	-	2,052,000	2018-Q4	2020-Q3	
Eligibility Period	Applicants eligibility and specific needs are determined and all eligibility tasks are completed	-	2,052,000	1,800,000	3,852,000	2018-Q4	2020-Q3	
Installation Period	Installation of 6,000 new appliances	-	-	32,400,000	32,400,000	2019-Q4	2021-Q3	
Closeout	Applications are closed out	-	-	1,440,000	1,440,000	2021-Q2	2021-Q3	
Rental Assistance for the Elderly Program		500,000	1,200,000	10,000,000	11,700,000	2018-Q3	2020-Q3	
General Administration	General Administration of the Program	500,000	-	-	500,000	2018-Q3	2020-Q3	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	-	100,000	100,000	2018-Q3	2018-Q3	
RFQ-P for Program Financial Consulting Firm	Selection and Award of Program Financial Consulting Firm	-	-	-	-	2018-Q3	2018-Q3	
Program Outreach	Program Announcement & Community Outreach	-	-	500,000	500,000	2018-Q4	2019-Q3	
Application Period	An Estimated 517 Rental Assistance Applications	-	720,000	500,000	1,220,000	2018-Q4	2020-Q3	
Eligibility & Homeowner's Education Period	Eligibility and Specific Needs for Applications, Completed Eligibility Tasks	-	480,000	1,000,000	1,480,000	2018-Q4	2020-Q3	
Rental Assistance Payout Period	Disbursement of an Estimated 517 Monthly Rental Assistance Payments	-	-	7,500,000	7,500,000	2018-Q4	2020-Q3	
Project Closeout Period	Closeout of Applications	-	-	400,000	400,000	2020-Q2	2020-Q3	
Title Clearance Program		1,250,000	3,000,000	25,000,000	29,250,000	2018-Q3	2024-Q2	
General Administration	General Administration of the Program	1,250,000	-	-	1,250,000	2018-Q3	2023-Q4	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	300,000	125,000	425,000	2018-Q3	2018-Q3	
RFQ-P for Program Management Firm	Selection and Award of Program Management Firm	-	-	-	-	2018-Q3	2018-Q3	
Program Outreach	Program Announcement & Community Outreach	-	-	625,000	625,000	2018-Q4	2019-Q3	
Application Period	An Estimated 25,000 Title Clearance Applicants	-	1,800,000	750,000	2,550,000	2018-Q4	2019-Q3	
Eligibility & Homeowner's Education Period	Eligibility and Specific Needs for Applications, Completed Eligibility Tasks	-	900,000	2,500,000	3,400,000	2018-Q4	2019-Q3	
Titles Resolution	Resolution of Titles	-	-	20,000,000	20,000,000	2019-Q1	2024-Q1	
Closeout	Closeout of Applications	-	-	1,000,000	1,000,000	2024-Q1	2024-Q2	
Small Business Loans		2,500,000	7,000,000	50,000,000	59,500,000	2018-Q3	2021-Q2	
General Administration	General Administration of the Program	2,500,000	-	-	2,500,000	2018-Q3	2021-Q2	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	400,000	-	400,000	2018-Q3	2018-Q3	

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Projected Budget Allocation, Program Activities & Deliverables

Allocation Limit:	1,507,179,000
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Allocation Balance:	-

		Totals:	75,358,950.00	102,000,000	1,329,820,050	1,507,179,000		
Program / Activities	Deliverables	Administration Budget	Planning Budget	Program Budget	Budget Assignment	Activity Begins	Activity Ends	
RFQ-P for Program Financial Consulting Firm	Selection and Award of Program Financial Consulting Firm	-	-	-	-	2018-Q3	2018-Q3	
MOU with Partner	Executed MOU with Program Partner	-	-	-	-	2018-Q3	2018-Q3	
Partner Plan Development	Draft Partner Plan	-	4,850,000	-	4,850,000	2018-Q4	2019-Q1	
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-	1,750,000	-	1,750,000	2019-Q1	2019-Q1	
RFQ-P for Loan Sub-Recipients	Selection and Award of Loan Sub-Recipients	-	-	-	-	2019-Q2	2019-Q2	
Program Outreach	Program Announcement & Community Outreach	-	-	-	-	2019-Q3	2021-Q2	
Loan Application & Award Period	1000+ Small Business Loans Applicants	-	-	47,500,000	47,500,000	2019-Q3	2021-Q2	
Monitoring and Payback Period	Monitoring of 1000+ Small Business Loans Applicants and Receipt of Loan Paybacks	-	-	2,500,000	2,500,000	2019-Q3	2021-Q2	
Small Business Incubators		500,000	1,400,000	10,000,000	11,900,000	2018-Q3	2020-Q4	
General Administration	General Administration of the Program	500,000	-	-	500,000	2018-Q3	2020-Q4	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	80,000	-	80,000	2018-Q3	2018-Q3	
RFQ-P for Program Financial Consulting Firm	Selection and Award of Program Financial Consulting Firm	-	-	-	-	2018-Q3	2018-Q3	
MOU with Partner	Executed MOU with Program Partner	-	-	-	-	2018-Q3	2018-Q3	
Partner Plan Development	Draft Partner Plan	-	970,000	-	970,000	2018-Q4	2019-Q1	
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-	350,000	-	350,000	2019-Q2	2019-Q2	
Program Outreach	Program Announcement & Community Outreach	-	-	-	-	2019-Q2	2019-Q2	
RFQ-P for Incubator Applicants	Selection and Award of 10+ Small Business Incubators Applicants	-	-	-	-	2019-Q2	2019-Q2	
Pre-Construction	Incubators needs are determined and all pre-construction tasks are completed	-	-	500,000	500,000	2019-Q3	2019-Q4	
Construction	Construction Completed on New Incubators or Repairs Completed on Existing Incubators	-	-	9,000,000	9,000,000	2020-Q1	2020-Q4	
Closeout	Applicants closed out	-	-	500,000	500,000	2020-Q3	2020-Q4	
Workforce Training Program		500,000	1,400,000	10,000,000	11,900,000	2018-Q3	2020-Q1	
General Administration	General Administration of the Program	500,000	-	-	500,000	2018-Q3	2020-Q1	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	80,000	-	80,000	2018-Q3	2018-Q3	
MOU with Partner	Executed MOU with Program Partner	-	-	-	-	2018-Q3	2018-Q3	
Partner Plan Development	Draft Partner Plan	-	970,000	-	970,000	2018-Q4	2018-Q4	
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-	350,000	-	350,000	2019-Q1	2019-Q1	
Program Outreach	Program Announcement & Community Outreach	-	-	500,000	500,000	2019-Q1	2019-Q4	
RFQ-P for Workforce Training Sub-Recipients	4+ Workforce Training Applicants	-	-	-	-	2019-Q1	2019-Q1	
Implementation Period	Implementation and Monitoring of Workforce Training Programs	-	-	9,500,000	9,500,000	2019-Q2	2020-Q1	
Construction Revolving Loans Program		1,750,000	4,900,000	35,000,000	41,650,000	2018-Q3	2024-Q2	
General Administration	General Administration of the Program	1,750,000	-	-	1,750,000	2018-Q3	2024-Q2	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	280,000	-	280,000	2018-Q3	2018-Q3	
RFQ-P for Program Financial Consulting Firm	Selection and Award of Program Financial Consulting Firm	-	-	-	-	2018-Q3	2018-Q3	
MOU with Partner	Executed MOU with Program Partner	-	-	-	-	2018-Q3	2018-Q3	
Partner Plan Development	Draft Partner Plan	-	3,395,000	-	3,395,000	2018-Q4	2018-Q4	
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-	1,225,000	-	1,225,000	2019-Q1	2019-Q1	
Program Outreach	Program Announcement & Community Outreach	-	-	875,000	875,000	2019-Q2	2020-Q1	

Appendix M: Program Timelines & Projected Draw Schedule

Projected Budget Allocation, Program Activities & Deliverables

Allocation Limit:	1,507,179,000
Current Total:	1,507,179,000
Allocation Balance:	-

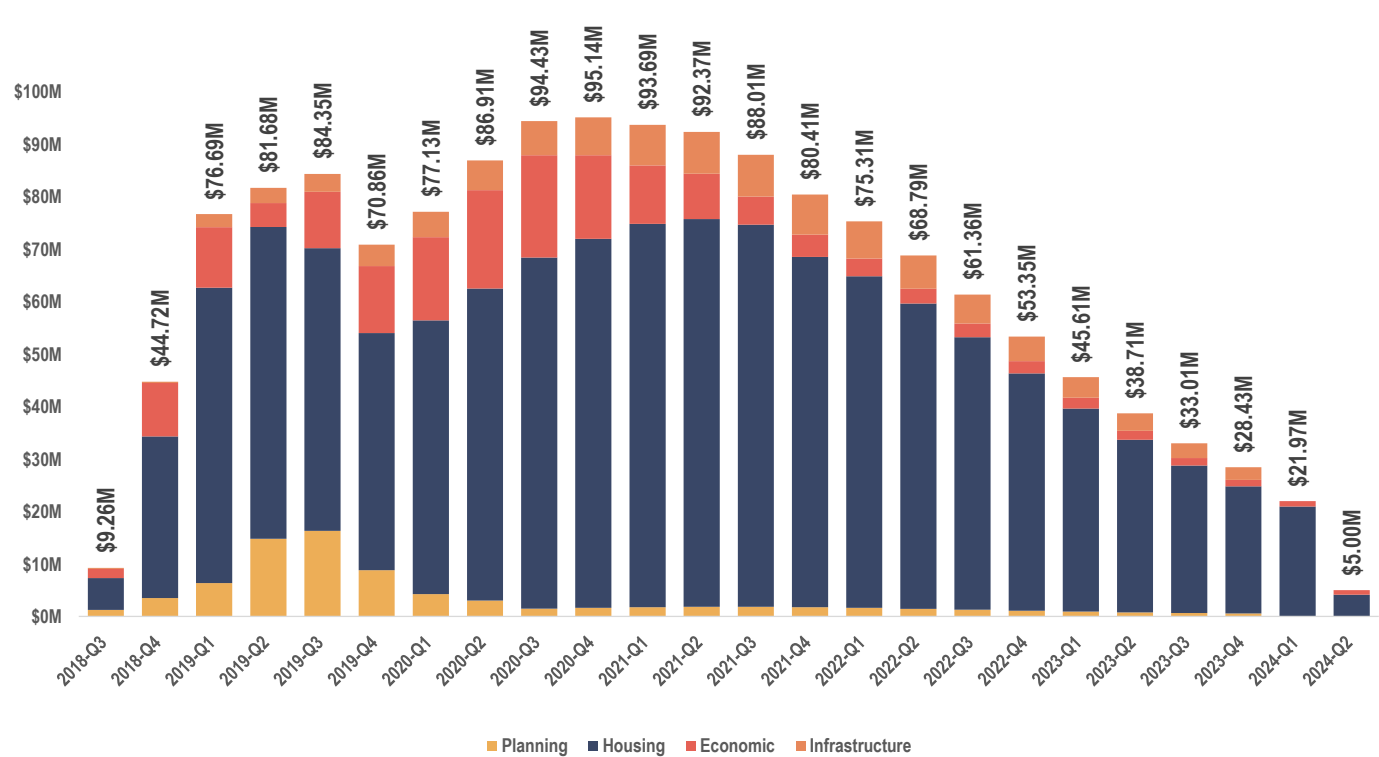
		Totals:	75,358,950.00	102,000,000	1,329,820,050	1,507,179,000		
Program / Activities	Deliverables	Administration Budget	Planning Budget	Program Budget	Budget Assignment	Activity Begins	Activity Ends	
RFQ-P for Loans Sub-Recipients	35+ Construction Revolving Loans Applicants	-	-	-	-	2019-Q3	2020-Q2	
Monitoring and Payback Period	Monitoring of 35+ Construction Revolving Loans Applicants and Receipt of Loan Paybacks	-	-	34,125,000	34,125,000	2019-Q4	2024-Q2	
Tourism & Business Marketing Program		750,000	-	15,000,000	15,750,000	2018-Q3	2022-Q1	
General Administration	General Administration of the Program	750,000	-	-	750,000	2018-Q3	2022-Q1	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	-	150,000	150,000	2018-Q3	2018-Q3	
MOU with Partner	Executed MOU with Program Partner	-	-	-	-	2018-Q3	2018-Q3	
Partner Plan Development	Draft Partner Plan	-	-	2,250,000	2,250,000	2018-Q4	2019-Q1	
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-	-	1,500,000	1,500,000	2019-Q1	2019-Q1	
Program Outreach	Program Announcement & Community Outreach	-	-	750,000	750,000	2019-Q2	2022-Q1	
RFQ-P for Business Marketing Sub-Recipients	Tourism & Business Marketing Applicants	-	-	-	-	2019-Q1	2019-Q1	
Implementation Period	Implementation and Monitoring of Tourism & Business Marketing Campaigns	-	-	10,350,000	10,350,000	2019-Q2	2022-Q1	
Commercial Redevelopment Program		1,250,000	3,500,000	25,000,000	29,750,000	2018-Q3	2022-Q1	
General Administration	General Administration of the Program	1,250,000	-	-	1,250,000	2018-Q3	2021-Q4	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	200,000	-	200,000	2018-Q3	2018-Q3	
MOU with Partner	Executed MOU with Program Partner	-	-	-	-	2018-Q3	2018-Q3	
Partner Plan Development	Draft Partner Plan	-	2,425,000	-	2,425,000	2018-Q4	2019-Q1	
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-	875,000	-	875,000	2019-Q1	2019-Q1	
Program Outreach	Program Announcement & Community Outreach	-	-	1,250,000	1,250,000	2019-Q2	2022-Q1	
RFQ-P for Commercial Redevelopment Sub-Recipients	Commercial Redevelopment Applicants	-	-	-	-	2019-Q1	2019-Q1	
Pre-Construction	Applicants' needs are determined and all pre-construction tasks are completed	-	-	2,500,000	2,500,000	2019-Q2	2019-Q3	
Construction	Commercial Redevelopment construction completed	-	-	20,000,000	20,000,000	2019-Q3	2021-Q3	
Closeout	Completed Applicants are closed out	-	-	1,250,000	1,250,000	2021-Q3	2021-Q4	
FEMA Coordination Program		5,000,000	-	100,000,000	105,000,000	2018-Q3	2023-Q4	
General Administration	General Administration of the Program	5,000,000	-	-	5,000,000	2018-Q3	2023-Q4	
Initiation	Program Guidelines, Policies and Procedures, and Operational Structure.	-	-	-	-	2018-Q3	2018-Q3	
MOU with Partner	Executed MOU with Program Partner	-	-	-	-	2018-Q3	2018-Q3	
Partner Plan Development	Draft Partner Plan	-	-	-	-	2018-Q4	2018-Q4	
Partner Plan Evaluation, Review, and Approval	Final Partner Plan	-	-	-	-	2018-Q4	2018-Q4	
Plan Execution & Monitoring	Deliverables as Contained in the Final Partner Plan	-	-	100,000,000	100,000,000	2019-Q1	2023-Q4	

Appendix M: Program Timelines and Projected Draw Schedule
Projected Draw Schedule

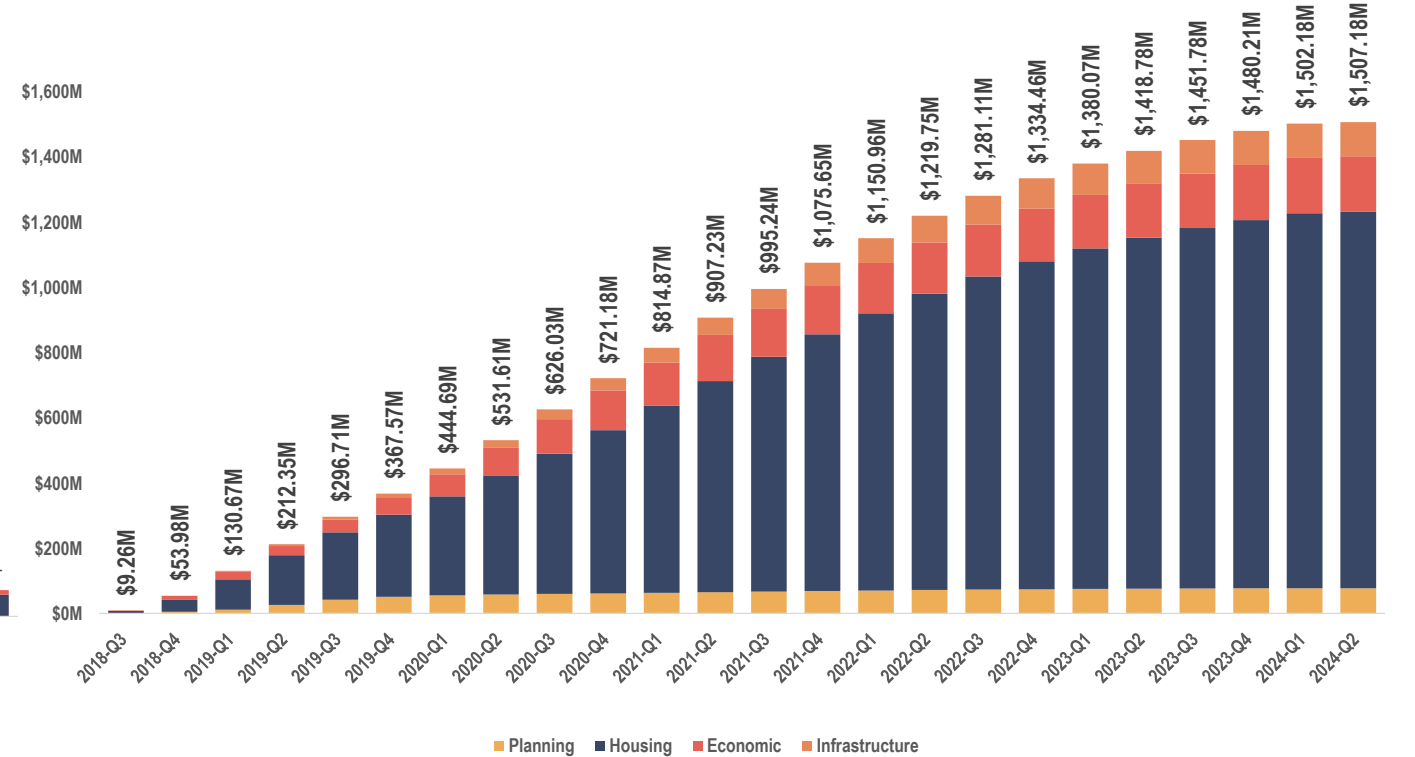
Program	Program Type	2018		2019				2020				2021				2022				2023				2024		Total	
		Q1	Q2	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2		
Whole Community Resiliency Planning	Planning	609,375	1,182,677	4,894,130	9,407,776	10,726,458	7,717,200	3,129,696	1,707,689	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	39,375,000	
Agency Planning Initiatives	Planning	306,818	1,931,818	572,428	668,060	788,547	937,558	1,112,772	1,303,558	1,491,684	1,655,258	1,774,041	1,833,559	1,826,843	1,754,666	1,625,543	1,455,313	1,264,945	1,076,018	905,474	762,220	647,129	555,749	-	-	26,250,000	
Economic Recovery Planning	Planning	300,000	352,881	847,119	4,550,697	4,449,303	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,500,000	
Community Resilience Innovation Program	Planning	43,750	25,216	43,534	177,794	325,039	172,167	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	787,500	
Single Family Rehabilitation, Reconstruction & Relocation	Housing	2,760,839	20,151,980	47,625,886	49,928,695	42,440,551	28,697,691	33,531,885	38,837,448	44,202,023	49,096,630	52,997,899	55,423,865	56,126,883	55,051,542	52,291,094	48,133,563	43,092,830	37,700,373	32,469,824	27,777,717	23,876,487	20,716,488	19,745,769	3,518,537	886,196,499	
Mortgage Catch-Up	Housing	610,714	1,960,714	1,960,714	1,730,631	4,916,468	5,868,929	6,087,235	5,855,291	6,352,424	5,762,295	4,722,602	3,666,774	2,706,297	448,911	-	-	-	-	-	-	-	-	-	-	-	52,650,000
Social Interest Housing	Housing	427,083	215,458	855,692	1,420,147	1,167,085	1,717,583	2,124,905	2,105,717	1,673,877	1,127,319	990,930	299,203	-	-	-	-	-	-	-	-	-	-	-	-	14,125,000	
Housing Counseling	Housing	165,625	263,650	513,632	451,554	238,220	276,873	322,855	373,320	424,347	470,903	508,011	531,086	537,773	527,545	501,288	461,743	413,796	362,505	312,753	268,122	231,015	200,958	290,596	126,829	8,775,000	
CDBG to Low Income Housing Tax Credits	Housing	727,273	5,227,273	733,034	721,512	227,273	2,880,194	3,475,222	4,252,744	5,226,609	6,341,859	7,466,307	8,424,193	9,053,160	9,247,843	8,974,916	8,280,638	7,281,854	6,147,068	5,048,470	4,106,356	3,362,283	2,793,919	-	-	110,000,000	
Home Energy Resiliency	Housing	714,462	767,651	833,916	923,998	990,651	3,078,925	4,201,033	5,733,062	6,869,113	6,187,346	4,915,382	4,033,814	2,870,648	-	-	-	-	-	-	-	-	-	-	-	42,120,000	
Rental Assistance for the Elderly Program	Housing	155,556	869,461	1,287,753	1,735,302	1,981,555	1,885,801	1,532,478	1,287,598	964,496	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,700,000
Title Clearance Program	Housing	481,818	1,374,733	2,476,617	2,529,360	1,948,290	767,394	903,637	1,053,164	1,204,354	1,342,299	1,452,248	1,520,619	1,540,432	1,510,126	1,432,328	1,315,156	1,173,093	1,021,117	873,705	741,467	631,518	542,460	919,825	494,239	29,250,000	
Small Business Loans	Economic	608,333	2,633,333	4,383,333	208,333	3,435,824	5,276,524	7,778,785	9,630,251	9,543,031	7,580,124	5,095,766	3,326,362	-	-	-	-	-	-	-	-	-	-	-	-	-	59,500,000
Small Business Incubators	Economic	130,000	535,000	535,000	400,000	302,881	297,119	1,543,223	3,108,626	3,310,048	1,738,103	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,900,000
Workforce Training Program	Economic	151,429	1,041,429	504,385	1,817,532	3,467,044	3,325,716	1,592,466	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,900,000
Construction Revolving Loans Program	Economic	352,917	3,467,917	1,297,917	218,091	370,283	1,179,178	1,186,795	1,250,204	1,503,558	1,801,817	2,118,158	2,419,093	2,665,806	2,823,233	2,869,950	2,801,467	2,624,992	2,364,839	2,057,887	1,742,941	1,451,648	1,207,677	1,013,194	860,439	41,650,000	
Tourism & Business Marketing Program	Economic	200,000	1,187,962	2,662,038	492,329	643,618	855,695	1,109,901	1,339,858	1,472,547	1,463,624	1,316,063	1,079,153	827,192	622,300	477,720	-	-	-	-	-	-	-	-	-	-	15,750,000
Commercial Redevelopment Program	Economic	289,286	1,301,786	2,176,786	1,403,500	2,509,390	1,848,261	2,650,746	3,398,194	3,689,321	3,360,467	2,600,329	1,813,145	1,889,092	771,533	48,167	-	-	-	-	-	-	-	-	-	-	29,750,000
FEMA Coordination Program	Infrastructure	227,273	227,273	2,481,305	2,899,369	3,426,086	4,077,503	4,843,463	5,677,501	6,499,911	7,214,987	7,734,257	7,994,447	7,965,087	7,649,558	7,085,084	6,340,912	5,508,699	4,682,793	3,937,242	3,310,997	2,807,865	2,408,390	-	-	105,000,000	
Total		9,262,550	44,718,211	76,685,220	81,684,679	84,354,565	70,860,311	77,127,095	86,914,224	94,427,346	95,143,029	93,691,993	92,365,314	88,009,214	80,407,256	75,306,091	68,788,792	61,360,209	53,354,713	45,605,354	38,709,820	33,007,945	28,425,640	21,969,385	5,000,043	1,507,179,000	

Program Type	2018		2019				2020				2021				2022				2023				2024		Total
	Q1	Q2	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	
Planning	1,259,943	3,492,592	6,357,211	14,804,327	16,289,347	8,826,926	4,242,467	3,011,247	1,491,684	1,655,258	1,774,041	1,833,559	1,826,843	1,754,666	1,625,543	1,455,313	1,264,945	1,076,018	905,474	762,220	647,129	555,749	-	-	76,912,500
Housing	6,043,369	30,830,920	56,287,246	59,441,199	53,910,093	45,173,390	52,179,249	59,498,343	66,917,244	70,328,651	73,053,379	73,899,555	72,835,195	66,785,966	63,199,627	58,191,100	51,961,573	45,231,063	38,704,751	32,893,662	28,101,303	24,253,824	20,956,191	4,139,604	1,154,816,499
Economic	1,731,964	10,167,427	11,559,459	4,539,785	10,729,039	12,782,492	15,861,916	18,727,133	19,518,506	15,944,134	11,130,316	8,637,753	5,382,090	4,217,066	3,395,837	2,801,467	2,624,992	2,364,839	2,057,887	1,742,941	1,451,648	1,207,677	1,013,194	860,439	170,450,000
Infrastructure	227,273	227,273	2,481,305	2,899,369	3,426,086	4,077,503	4,843,463	5,677,501	6,499,911	7,214,987	7,734,257	7,994,447	7,965,087	7,649,558	7,085,084	6,340,912	5,508,699	4,682,793	3,937,242	3,310,997	2,807,865	2,408,390	-	-	105,000,000
Total	9,262,550	44,718,211	76,685,220	81,684,679	84,354,565	70,860,311	77,127,095	86,914,224	94,427,346	95,143,029	93,691,993	92,365,314	88,009,214	80,407,256	75,306,091	68,788,792	61,360,209	53,354,713	45,605,354	38,709,820	33,007,945	28,425,640	21,969,385	5,000,043	1,507,179,000

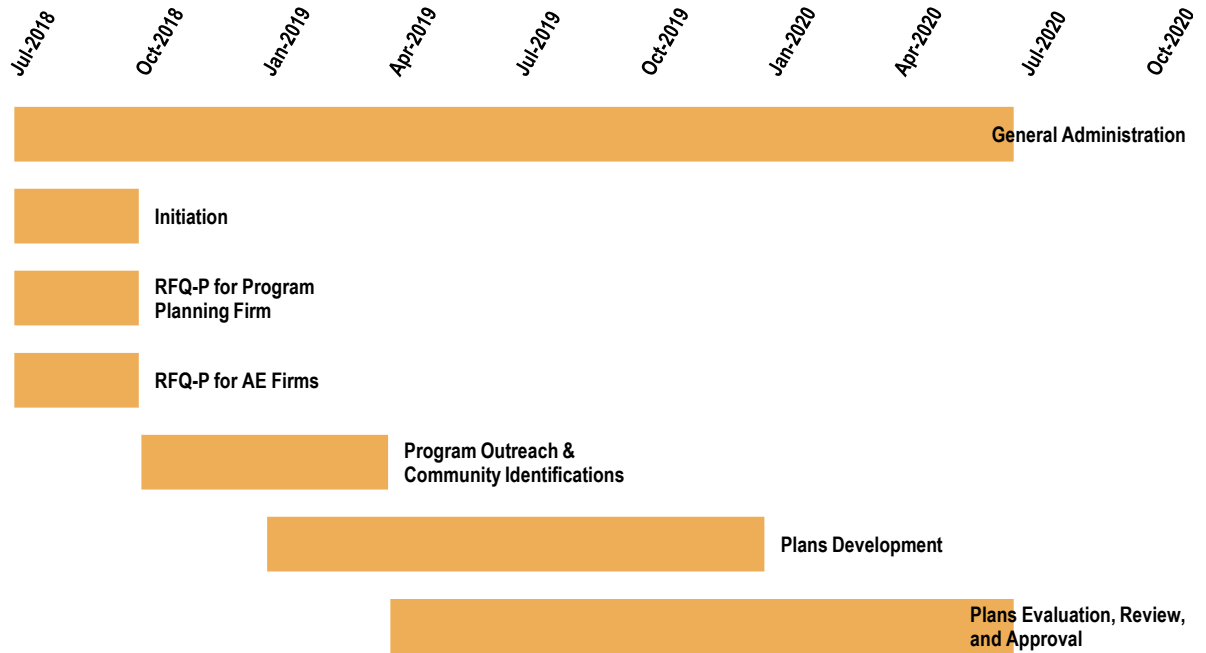
Quarterly Draw Schedule by Program Type



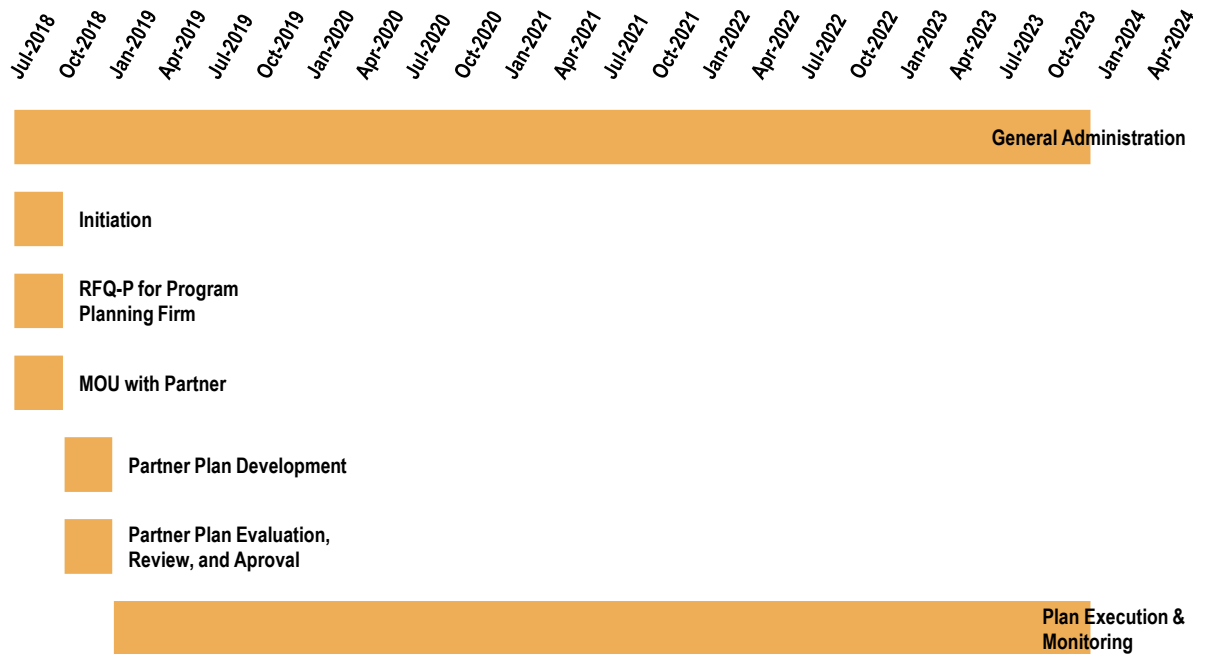
Cummulative Draw Schedule by Program Type



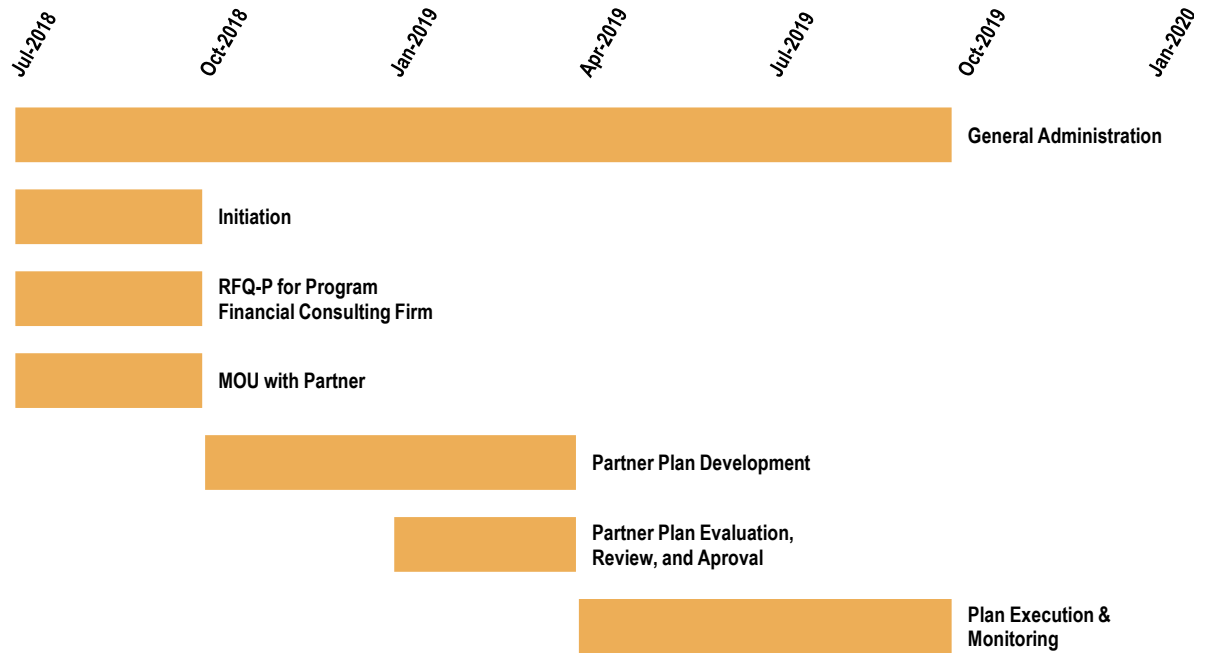
Whole Community Resiliency Planning Timeline



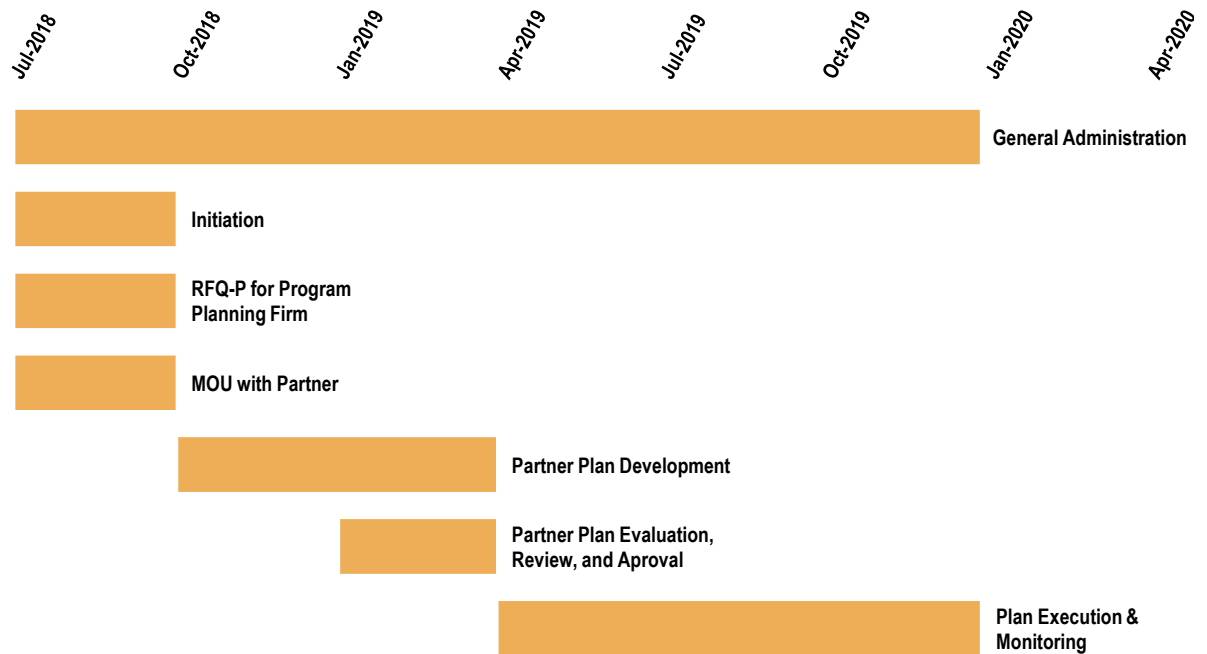
Agency Planning Initiatives Timeline



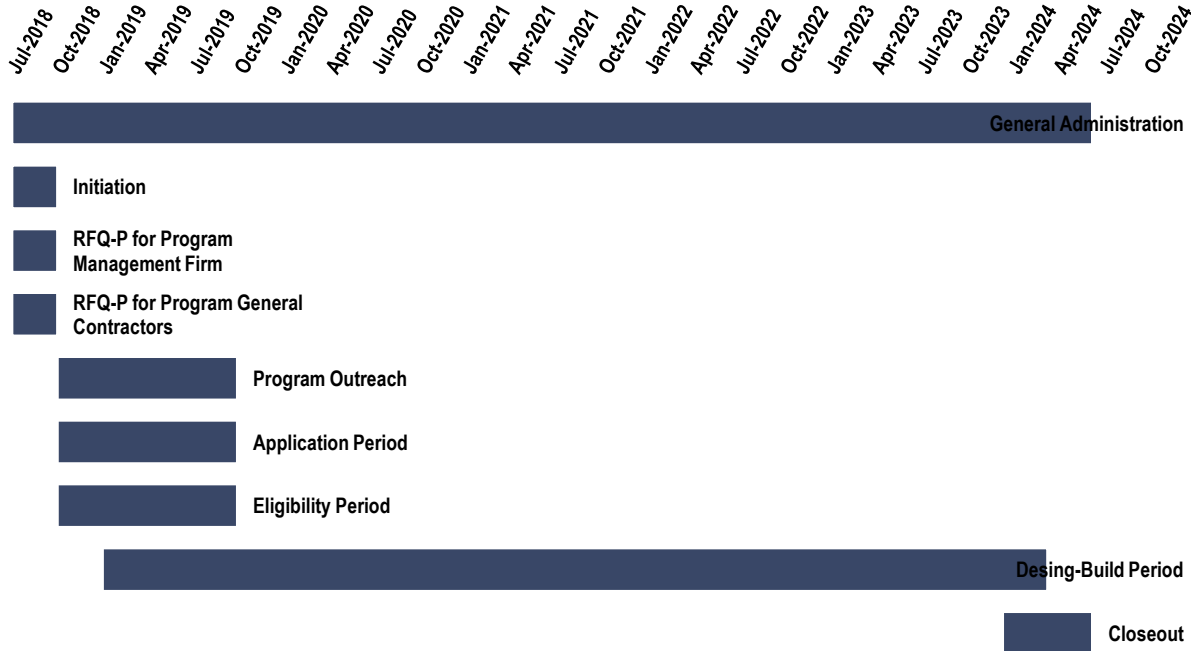
Economic Recovery Planning Timeline



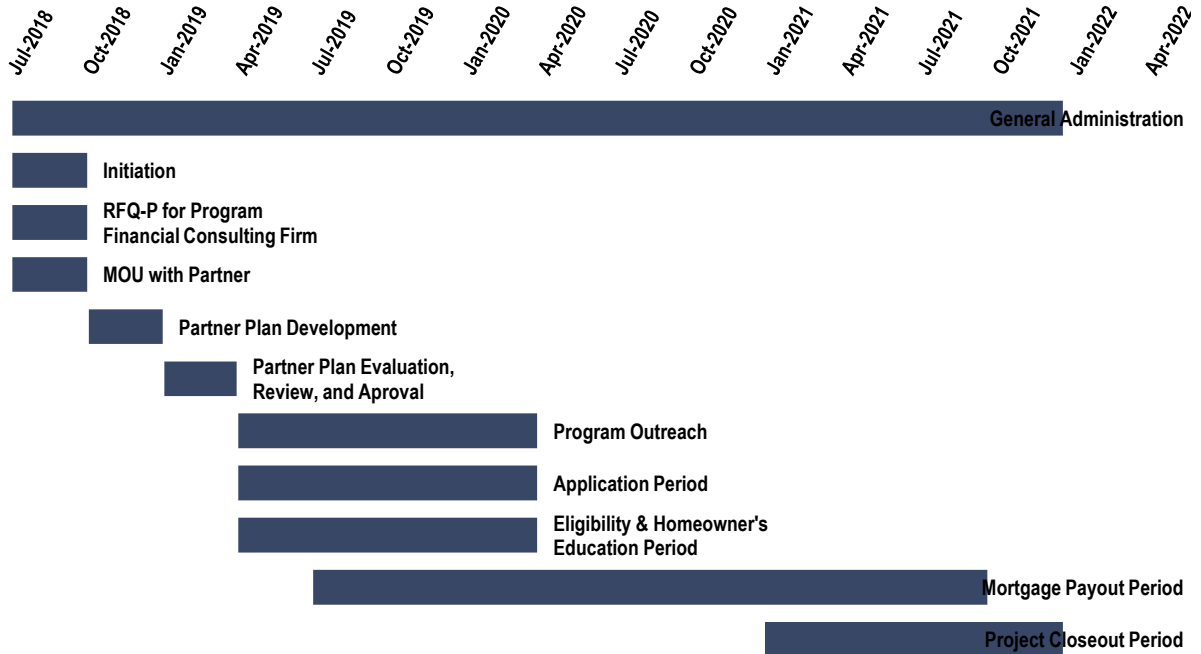
Community Resilience Innovation Program Timeline



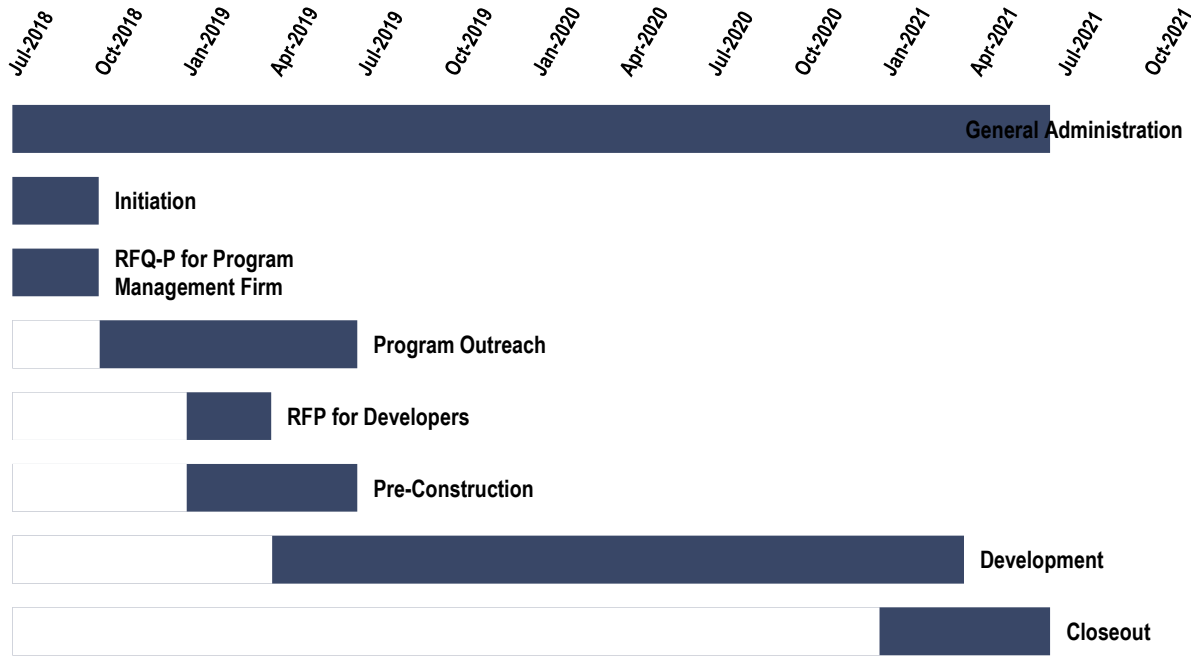
Single Family Rehabilitation, Reconstruction & Relocation Timeline



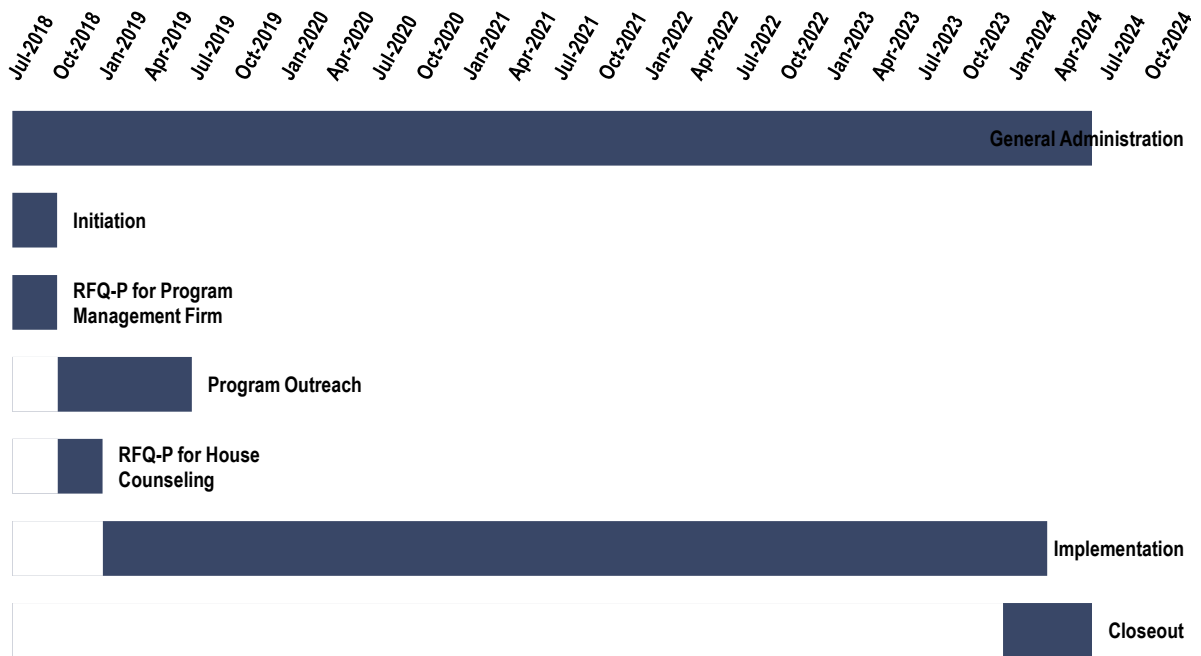
Mortgage Catch-Up Timeline



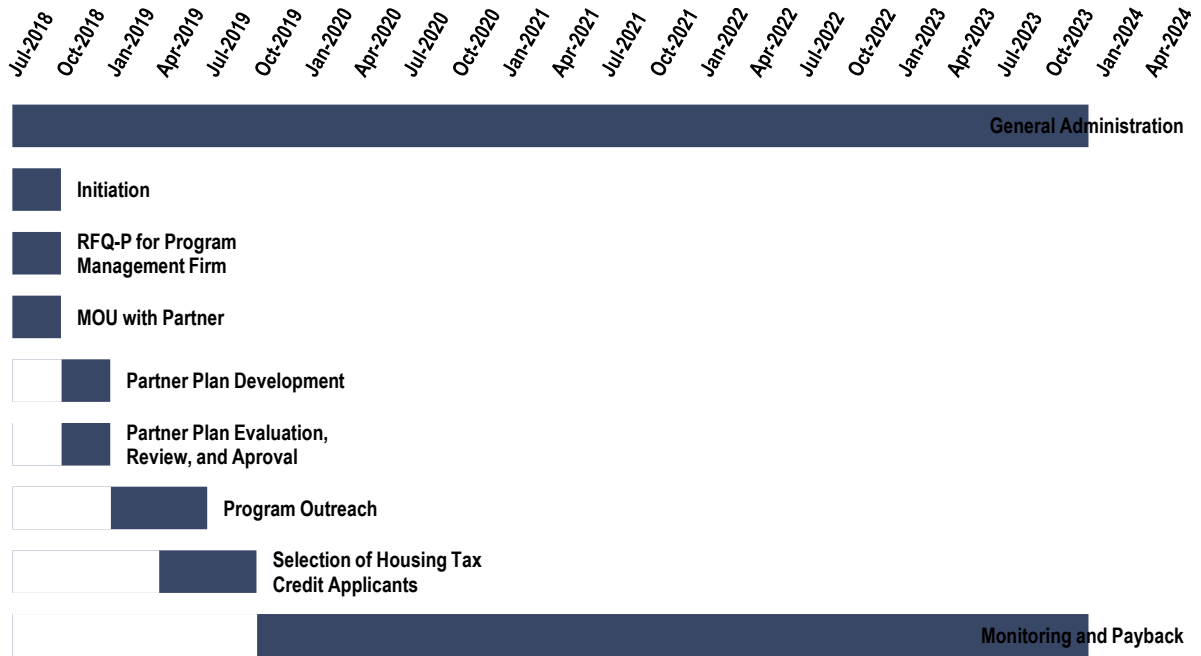
Social Interest Housing Timeline



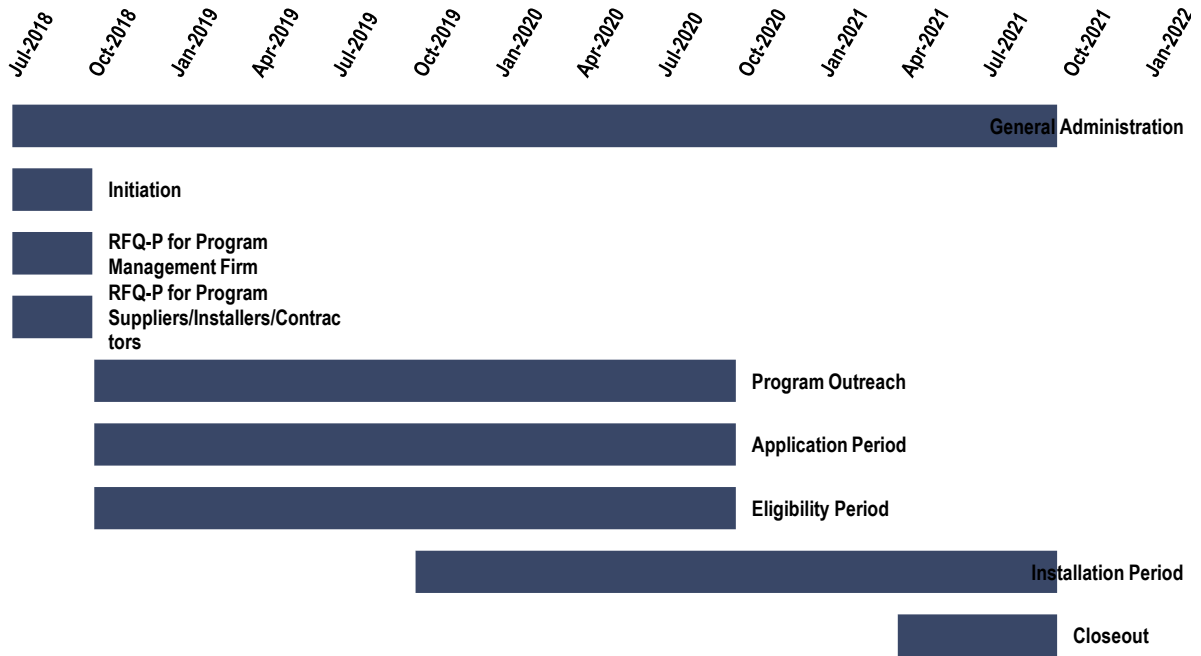
Housing Counseling Timeline



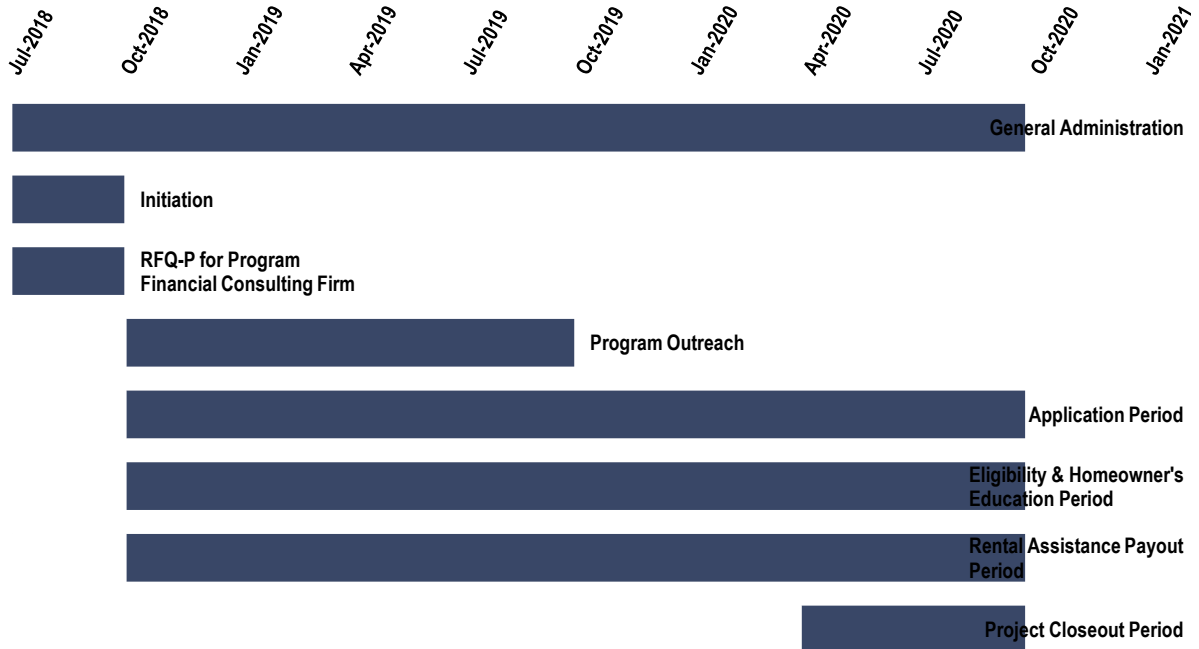
CDBG to Low Income Housing Tax Credits Timeline



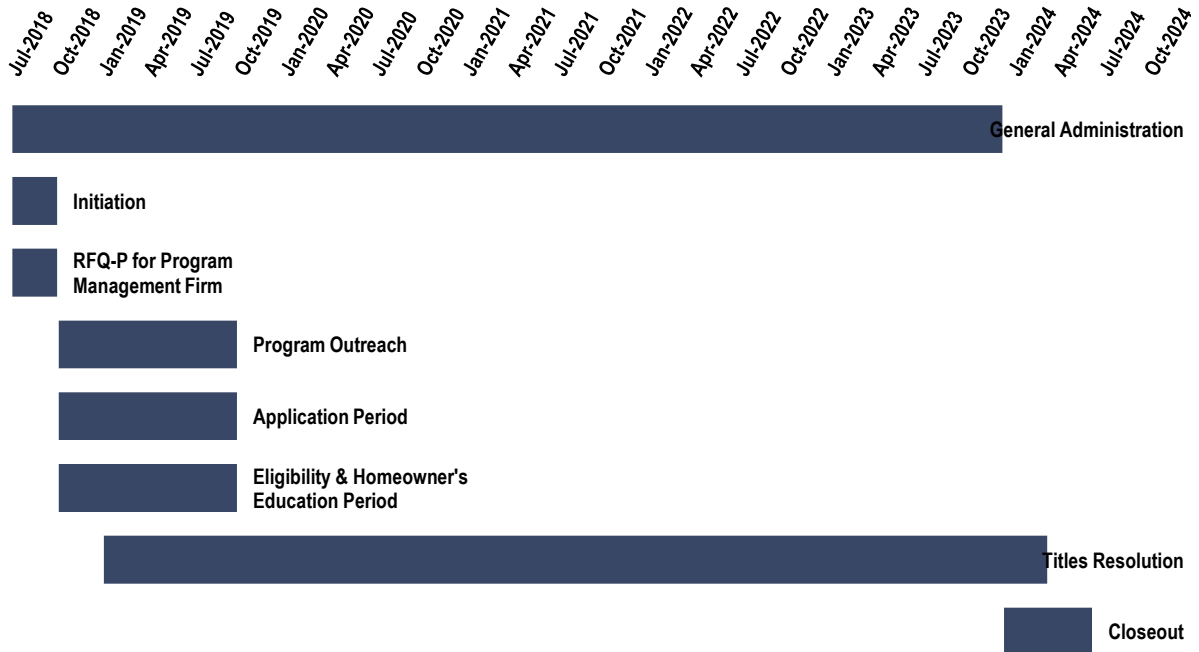
Home Energy Resiliency Timeline



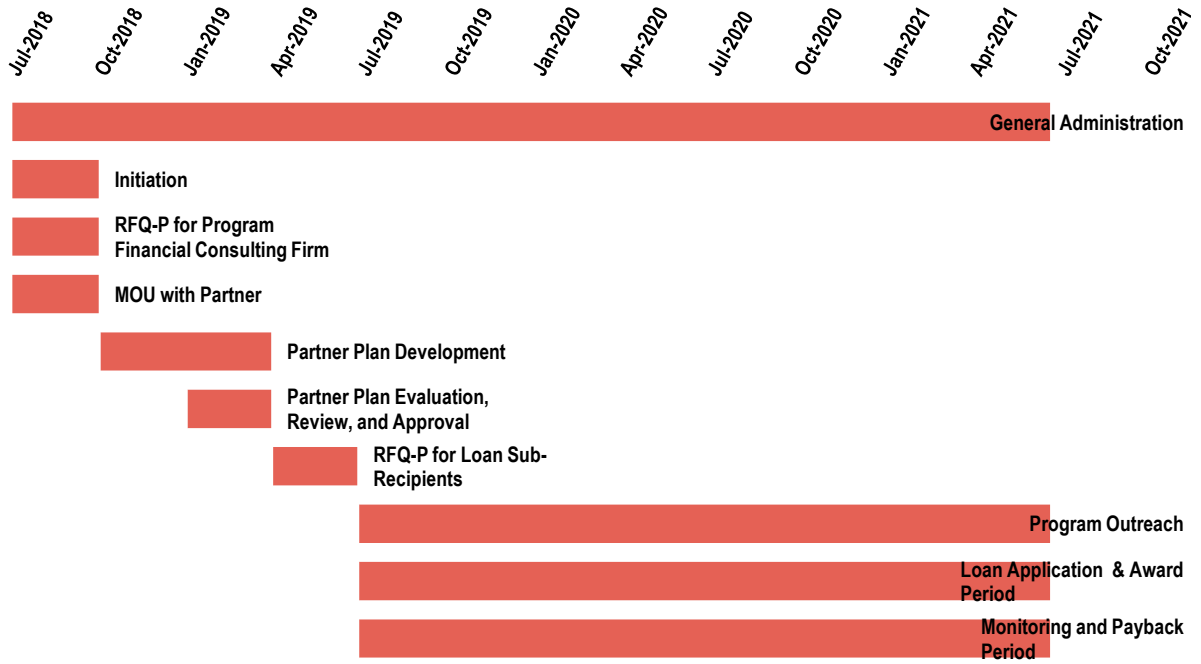
Rental Assistance for the Elderly Program Timeline



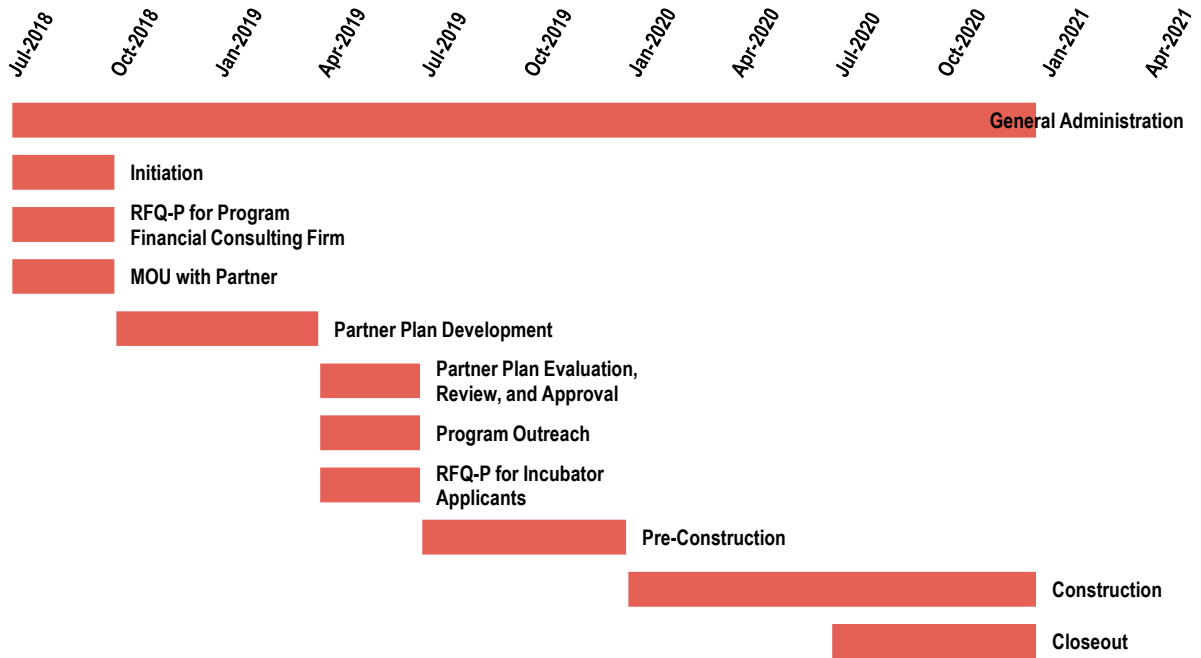
Title Clearance Program Timeline



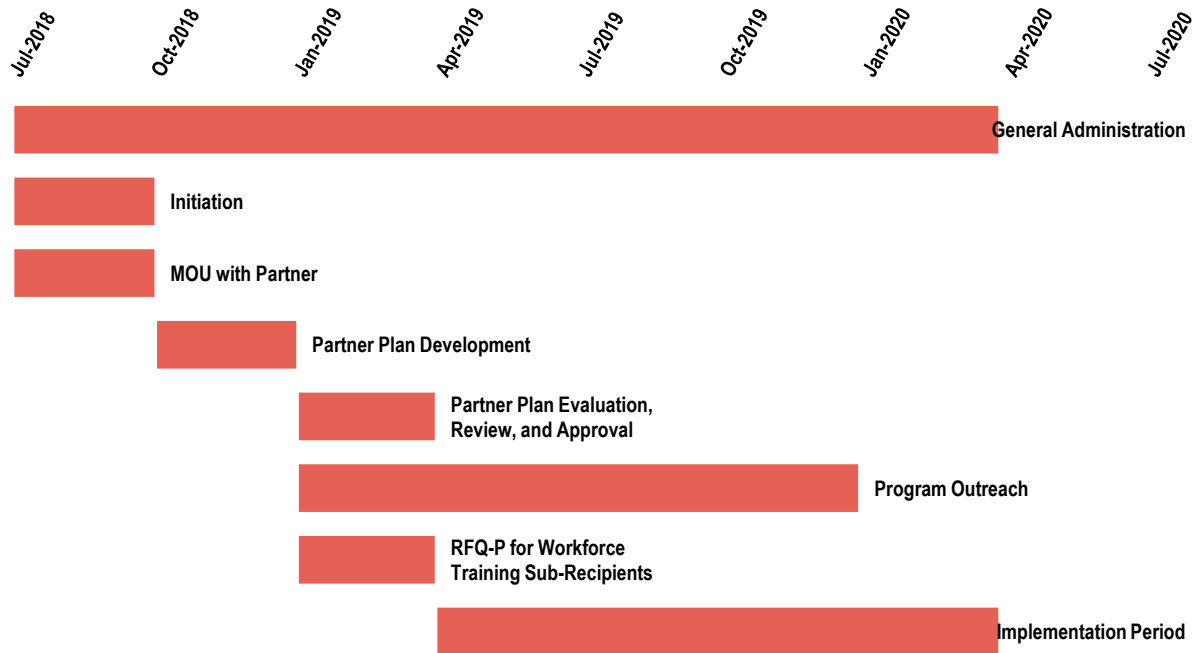
Small Business Loans Timeline



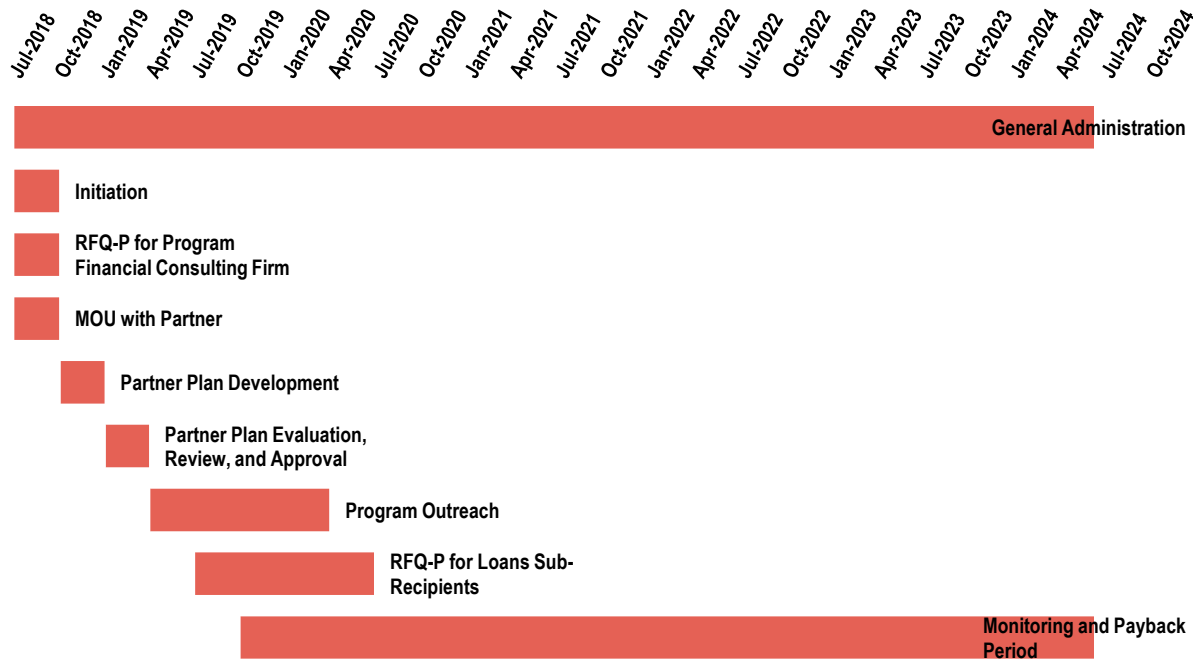
Small Business Incubators Timeline



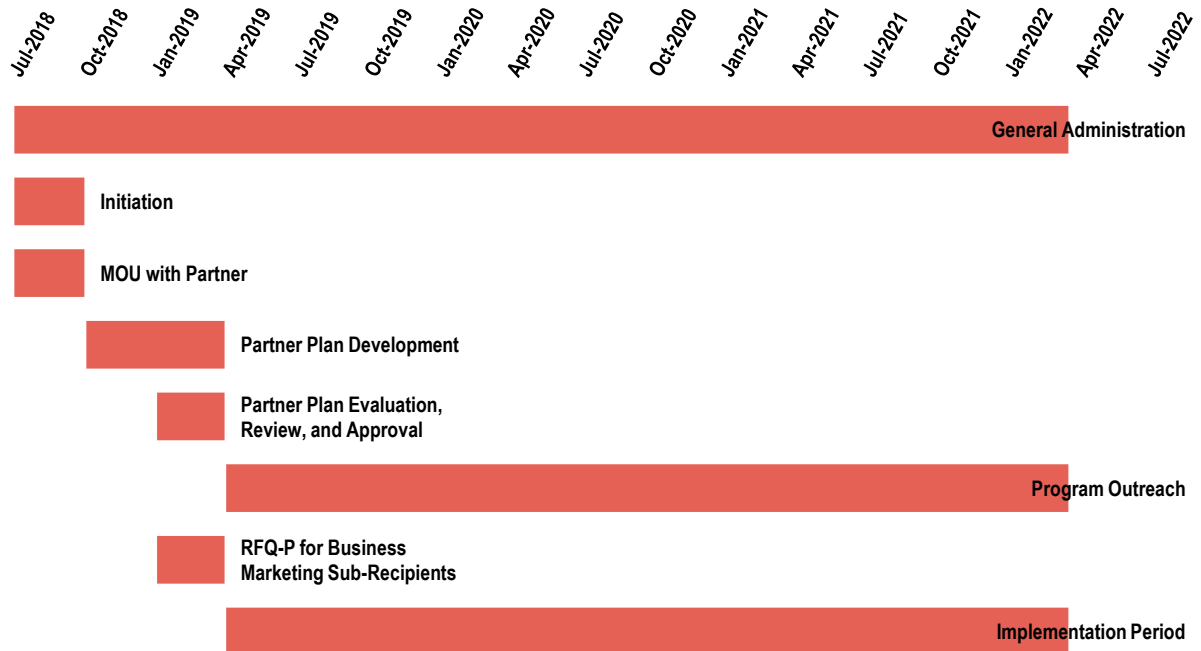
Workforce Training Program Timeline



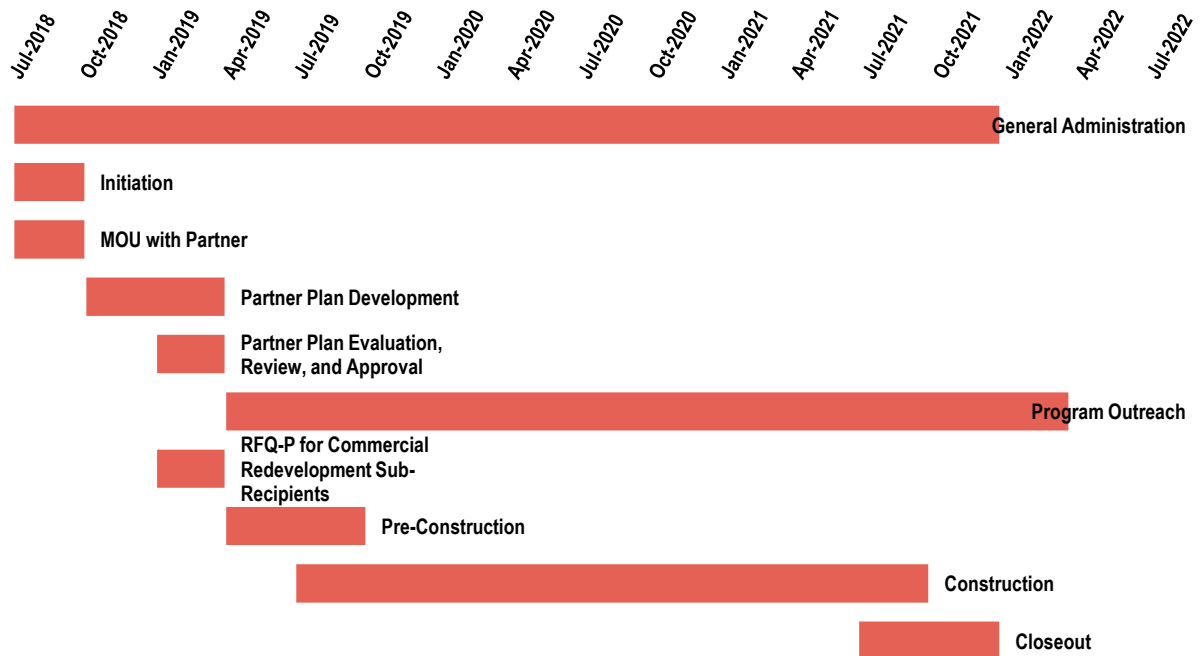
Construction Revolving Loans Program Timeline



Tourism & Business Marketing Program Timeline



Commercial Redevelopment Program Timeline



FEMA Coordination Program Timeline

